

## CHILDREN &amp; FAMILY SERVICES DEPARTMENT

## REVENUE BUDGET 2020/21

| Net Budget<br>2019/20 |  | Employees         | Running<br>Expenses | Internal<br>Income | Gross<br>Budget    | External<br>Income  | Net Budget<br>2020/21 | Schools           | Early Years        | High Needs         | Dedicated<br>Schools<br>Grant | LA Block          |
|-----------------------|--|-------------------|---------------------|--------------------|--------------------|---------------------|-----------------------|-------------------|--------------------|--------------------|-------------------------------|-------------------|
| £                     |  | £                 | £                   | £                  | £                  | £                   | £                     | £                 | £                  | £                  | £                             | £                 |
| <b>1,364,300</b>      | <b>C&amp;FS Directorate</b>                        | <b>1,258,410</b>  | <b>105,890</b>      | <b>0</b>           | <b>1,364,300</b>   | <b>0</b>            | <b>1,364,300</b>      | <b>18,500</b>     | <b>44,230</b>      | <b>153,950</b>     | <b>216,680</b>                | <b>1,147,620</b>  |
| 1,760,650             | C&FS Safeguarding                                  | 1,973,350         | 235,300             | -48,000            | 2,160,650          | -150,000            | 2,010,650             | 0                 | 0                  | 0                  | 0                             | 2,010,650         |
| 137,940               | LSCB   | 271,030           | 149,800             | -70,100            | 350,730            | -212,790            | 137,940               | 0                 | 0                  | 0                  | 0                             | 137,940           |
| <b>1,898,590</b>      | <b>Safeguarding, Improvement &amp; QA</b>          | <b>2,244,380</b>  | <b>385,100</b>      | <b>-118,100</b>    | <b>2,511,380</b>   | <b>-362,790</b>     | <b>2,148,590</b>      | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>2,148,590</b>  |
| 682,060               | Asylum Seekers                                     | 339,320           | 1,092,740           | 0                  | 1,432,060          | 0                   | 1,432,060             | 0                 | 0                  | 0                  | 0                             | 1,432,060         |
| 3,207,780             | C&FS Fostering & Adoption                          | 4,236,100         | 803,680             | -486,000           | 4,553,780          | -666,000            | 3,887,780             | 0                 | 0                  | 0                  | 0                             | 3,887,780         |
| 29,651,080            | C&FS Operational Placements                        | 241,570           | 32,259,510          | 0                  | 32,501,080         | -100,000            | 32,401,080            | 0                 | 0                  | 0                  | 0                             | 32,401,080        |
| 1,990,910             | Children in Care Service                           | 2,196,450         | 524,450             | 0                  | 2,720,900          | -40,000             | 2,680,900             | 0                 | 0                  | 0                  | 0                             | 2,680,900         |
| 616,620               | Education of Children in Care                      | 813,990           | 246,100             | -347,500           | 712,590            | -95,970             | 616,620               | 0                 | 0                  | 0                  | 0                             | 616,620           |
| <b>36,148,450</b>     | <b>Total Children in Care</b>                      | <b>7,827,430</b>  | <b>34,926,480</b>   | <b>-833,500</b>    | <b>41,920,410</b>  | <b>-901,970</b>     | <b>41,018,440</b>     | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>41,018,440</b> |
| 11,050,620            | Fieldwork locality Teams                           | 11,242,670        | 649,080             | -12,130            | 11,879,620         | -29,000             | 11,850,620            | 0                 | 0                  | 0                  | 0                             | 11,850,620        |
| 1,128,600             | Social Care Legal costs                            | 123,200           | 1,005,400           | 0                  | 1,128,600          | 0                   | 1,128,600             | 0                 | 0                  | 0                  | 0                             | 1,128,600         |
| <b>12,179,220</b>     | <b>Field Social Work</b>                           | <b>11,365,870</b> | <b>1,654,480</b>    | <b>-12,130</b>     | <b>13,008,220</b>  | <b>-29,000</b>      | <b>12,979,220</b>     | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>12,979,220</b> |
| <b>329,630</b>        | <b>Practice Excellence Team</b>                    | <b>281,630</b>    | <b>48,000</b>       | <b>0</b>           | <b>329,630</b>     | <b>0</b>            | <b>329,630</b>        | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>329,630</b>    |
| <b>50,555,890</b>     | <b>TOTAL CHILDRENS SOCIAL CARE</b>                 | <b>21,719,320</b> | <b>37,014,050</b>   | <b>-963,720</b>    | <b>57,769,650</b>  | <b>-1,293,760</b>   | <b>56,475,890</b>     | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>56,475,890</b> |
| <b>10,055,300</b>     | <b>Children &amp; Families Wellbeing Service</b>   | <b>10,162,690</b> | <b>2,196,640</b>    | <b>-742,990</b>    | <b>11,616,340</b>  | <b>-2,811,040</b>   | <b>8,805,300</b>      | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>8,805,300</b>  |
| <b>595,850</b>        | <b>Education Sufficiency</b>                       | <b>926,250</b>    | <b>42,900</b>       | <b>-108,800</b>    | <b>860,350</b>     | <b>-264,500</b>     | <b>595,850</b>        | <b>391,500</b>    | <b>0</b>           | <b>0</b>           | <b>391,500</b>                | <b>204,350</b>    |
| 35,650,200            | C&FS 0-5 Learning                                  | 2,275,670         | 34,422,580          | 0                  | 36,698,250         | -500,900            | 36,197,350            | 0                 | 34,655,830         | 1,202,070          | 35,857,900                    | 339,450           |
| 275,080               | C&FS 5-19 Learning                                 | 382,930           | 356,820             | -70,680            | 669,070            | -418,240            | 250,830               | 223,740           | 0                  | 0                  | 223,740                       | 27,090            |
| 3,697,400             | Inclusion  | 599,350           | 3,092,820           | 0                  | 3,692,170          | -150,000            | 3,542,170             | 0                 | 0                  | 2,622,060          | 2,622,060                     | 920,110           |
| 67,670                | Governor Development Services                      | 152,900           | 113,950             | -76,180            | 190,670            | -123,000            | 67,670                | 0                 | 0                  | 0                  | 0                             | 67,670            |
| 1,164,170             | Pupil Referral Unit                                | 39,020            | 1,211,650           | -36,500            | 1,214,170          | 0                   | 1,214,170             | 0                 | 0                  | 1,091,650          | 1,091,650                     | 122,520           |
| <b>40,854,520</b>     | <b>Total Education Quality &amp; Inclusion</b>     | <b>3,449,870</b>  | <b>39,197,820</b>   | <b>-183,360</b>    | <b>42,464,330</b>  | <b>-1,192,140</b>   | <b>41,272,190</b>     | <b>223,740</b>    | <b>34,655,830</b>  | <b>4,915,780</b>   | <b>39,795,350</b>             | <b>1,476,840</b>  |
| 66,118,990            | C&FS SEN   | 1,479,270         | 75,058,030          | -313,030           | 76,224,270         | -372,410            | 75,851,860            | 0                 | 0                  | 74,774,190         | 74,774,190                    | 1,077,670         |
| 2,437,220             | C&FS Specialist Services to Vulnerable Groups      | 2,204,520         | 562,400             | -35,000            | 2,731,920          | -308,250            | 2,423,670             | 0                 | 0                  | 2,423,670          | 2,423,670                     | 0                 |
| 792,520               | C&FS Psychology Service                            | 1,452,980         | 45,350              | -205,810           | 1,292,520          | -200,000            | 1,092,520             | 0                 | 0                  | 0                  | 0                             | 1,092,520         |
| 4,336,860             | C&FS Disabled Children Service                     | 1,165,110         | 3,172,550           | 0                  | 4,337,660          | -800                | 4,336,860             | 0                 | 0                  | 0                  | 0                             | 4,336,860         |
| 1,755,050             | C&FS HNB Development Programme                     | 1,139,480         | 236,300             | 0                  | 1,375,780          | 0                   | 1,375,780             | 0                 | 0                  | 1,375,780          | 1,375,780                     | 0                 |
| -5,674,770            | High Needs Deficit                                 | 0                 | 0                   | -10,530,810        | -10,530,810        | 0                   | -10,530,810           | 0                 | 0                  | -10,530,810        | -10,530,810                   | 0                 |
| <b>69,765,870</b>     | <b>Total SEND &amp; Children with Disabilities</b> | <b>7,441,360</b>  | <b>79,074,630</b>   | <b>-11,084,650</b> | <b>75,431,340</b>  | <b>-881,460</b>     | <b>74,549,880</b>     | <b>0</b>          | <b>0</b>           | <b>68,042,830</b>  | <b>68,042,830</b>             | <b>6,507,050</b>  |
| 4,331,170             | C&FS Admin & Committees                            | 4,926,220         | 696,060             | -872,930           | 4,749,350          | 0                   | 4,749,350             | 8,570             | 273,790            | 143,120            | 425,480                       | 4,323,870         |
| 499,200               | C&FS Finance                                       | 0                 | 509,100             | 0                  | 509,100            | 0                   | 509,100               | 509,100           | 0                  | 0                  | 509,100                       | 0                 |
| 1,489,900             | C&FS Human Resources                               | 0                 | 1,534,900           | 0                  | 1,534,900          | -45,000             | 1,489,900             | 674,900           | 0                  | 0                  | 674,900                       | 815,000           |
| 720,970               | C &FS Commissioning & Planning                     | 703,600           | 62,100              | 0                  | 765,700            | -44,730             | 720,970               | 0                 | 0                  | 0                  | 0                             | 720,970           |
| 127,610               | C&FS Sub Transformation                            | 436,210           | 1,400               | 0                  | 437,610            | 0                   | 437,610               | 0                 | 0                  | 0                  | 0                             | 437,610           |
| <b>7,168,850</b>      | <b>Total Business Support and Commissioning</b>    | <b>6,066,030</b>  | <b>2,803,560</b>    | <b>-872,930</b>    | <b>7,996,660</b>   | <b>-89,730</b>      | <b>7,906,930</b>      | <b>1,192,570</b>  | <b>273,790</b>     | <b>143,120</b>     | <b>1,609,480</b>              | <b>6,297,450</b>  |
| <b>128,440,390</b>    | <b>TOTAL EDUCATION &amp; EARLY HELP</b>            | <b>28,046,200</b> | <b>123,315,550</b>  | <b>-12,992,730</b> | <b>138,369,020</b> | <b>-5,238,870</b>   | <b>133,130,150</b>    | <b>1,807,810</b>  | <b>34,929,620</b>  | <b>73,101,730</b>  | <b>109,839,160</b>            | <b>23,290,990</b> |
| 392,172,250           | Total Individual Schools Budget                    | 0                 | 433,190,680         | 0                  | 433,190,680        | -15,458,410         | 417,732,270           | 417,857,000       | 0                  | -124,730           | 417,732,270                   | 0                 |
| 0                     | Dedicated Schools Grant Recoupment                 | 0                 | -302,068,840        | 0                  | -302,068,840       | 302,068,840         | 0                     | 0                 | 0                  | 0                  | 0                             | 0                 |
| 2,378,700             | Central Charges                                    | 0                 | 2,285,220           | 0                  | 2,285,220          | 0                   | 2,285,220             | 1,434,690         | 210,850            | 639,680            | 2,285,220                     | 0                 |
| -499,866,660          | Dedicated Schools Grant                            | 0                 | 0                   | 0                  | 0                  | -530,073,330        | -530,073,330          | -421,118,000      | -35,184,700        | -73,770,630        | -530,073,330                  | 0                 |
| <b>-105,315,710</b>   | <b>TOTAL DSG ITEMS</b>                             | <b>0</b>          | <b>133,407,060</b>  | <b>0</b>           | <b>133,407,060</b> | <b>-243,462,900</b> | <b>-110,055,840</b>   | <b>-1,826,310</b> | <b>-34,973,850</b> | <b>-73,255,680</b> | <b>-110,055,840</b>           | <b>0</b>          |
| <b>75,044,870</b>     | <b>TOTAL CHILDREN &amp; FAMILY SERVICES</b>        | <b>51,023,930</b> | <b>293,842,550</b>  | <b>-13,956,450</b> | <b>330,910,030</b> | <b>-249,995,530</b> | <b>80,914,500</b>     | <b>0</b>          | <b>0</b>           | <b>0</b>           | <b>0</b>                      | <b>80,914,500</b> |

**ADULTS AND COMMUNITIES****REVENUE BUDGET 2020/21**

| Net Budget<br>2019/20 |   | Employees         | Running<br>Expenses | Internal<br>Income | Gross Budget       | External<br>Income | Net Budget<br>2020/21 |
|-----------------------|---|-------------------|---------------------|--------------------|--------------------|--------------------|-----------------------|
| £                     |   | £                 | £                   | £                  | £                  | £                  | £                     |
|                       | <b>Care Pathway - East Locality</b>             |                   |                     |                    |                    |                    |                       |
| 467,400               | Heads of Service & Lead Practitioners (E)       | 467,120           | 98,600              | -42,000            | 523,720            | 0                  | 523,720               |
| 1,947,740             | Working Age Adults Team (E)                     | 2,145,950         | 84,920              | -5,180             | 2,225,690          | -258,820           | 1,966,870             |
| 2,182,590             | Older Adults Team (E)                           | 2,974,460         | 79,450              | 0                  | 3,053,910          | -616,740           | 2,437,170             |
| 1,336,130             | Review Teams                                    | 1,913,640         | 69,560              | -60,050            | 1,923,150          | -577,480           | 1,345,670             |
| 2,685,280             | Safeguarding, DOLS and Court of Protection      | 1,791,180         | 1,396,250           | -126,870           | 3,060,560          | -376,690           | 2,683,870             |
| <b>8,619,140</b>      | <b>TOTAL</b>                                    | <b>9,292,350</b>  | <b>1,728,780</b>    | <b>-234,100</b>    | <b>10,787,030</b>  | <b>-1,829,730</b>  | <b>8,957,300</b>      |
|                       | <b>Care Pathway - West Locality</b>             |                   |                     |                    |                    |                    |                       |
| <b>-206,870</b>       | Heads of Service & Lead Practitioners (W)       | 460,830           | 240,760             | -102,320           | 599,270            | -806,140           | -206,870              |
| 3,381,130             | Working Age Adults Team (W)                     | 3,376,980         | 147,270             | -47,380            | 3,476,870          | -114,500           | 3,362,370             |
| 2,946,240             | Older Adults Team (W)                           | 2,996,110         | 88,010              | 0                  | 3,084,120          | -248,220           | 2,835,900             |
| 1,312,520             | Countywide Services                             | 1,519,230         | 259,520             | 0                  | 1,778,750          | -374,010           | 1,404,740             |
| <b>7,433,020</b>      | <b>TOTAL</b>                                    | <b>8,353,150</b>  | <b>735,560</b>      | <b>-149,700</b>    | <b>8,939,010</b>   | <b>-1,542,870</b>  | <b>7,396,140</b>      |
|                       | <b>Direct Services</b>                          |                   |                     |                    |                    |                    |                       |
| 474,090               | Direct Services Managers                        | 560,400           | 5,850               | 0                  | 566,250            | 0                  | 566,250               |
| 4,959,180             | Supported Living, Residential and Short Breaks  | 4,535,190         | 219,850             | 0                  | 4,755,040          | -4,000             | 4,751,040             |
| 2,807,710             | CLC / Day Services                              | 2,469,390         | 181,670             | -73,300            | 2,577,760          | -54,500            | 2,523,260             |
| 309,080               | Shared Lives Team                               | 299,410           | 43,040              | 0                  | 342,450            | 0                  | 342,450               |
| 4,783,420             | Reablement (HART) & Crisis Response             | 5,441,380         | 602,890             | 0                  | 6,044,270          | -1,330,000         | 4,714,270             |
| 1,419,900             | Occupational Therapy                            | 1,460,660         | 61,700              | 0                  | 1,522,360          | -43,400            | 1,478,960             |
| 1,662,880             | Aids, Adaptations and Assistive Technology      | 521,670           | 1,891,860           | 0                  | 2,413,530          | -750,650           | 1,662,880             |
| 70,260                | Direct Services Review                          | 23,290            | 143,510             | 0                  | 166,800            | -17,790            | 149,010               |
| <b>16,486,520</b>     | <b>TOTAL</b>                                    | <b>15,311,390</b> | <b>3,150,370</b>    | <b>-73,300</b>     | <b>18,388,460</b>  | <b>-2,200,340</b>  | <b>16,188,120</b>     |
|                       | <b>Early Intervention &amp; Prevention</b>      |                   |                     |                    |                    |                    |                       |
| 794,620               | Extra Care                                      | 0                 | 794,620             | 0                  | 794,620            | 0                  | 794,620               |
| 72,190                | Eligible Services                               | 0                 | 96,000              | 0                  | 96,000             | 0                  | 96,000                |
| 299,150               | Secondary (e.g. Carers & Community Assessments) | 0                 | 1,300,180           | -344,170           | 956,010            | -668,580           | 287,430               |
| 159,010               | Tertiary (e.g. Advocacy)                        | 0                 | 730,010             | -220,000           | 510,010            | -295,400           | 214,610               |
| <b>1,324,970</b>      | <b>TOTAL</b>                                    | <b>0</b>          | <b>2,920,810</b>    | <b>-564,170</b>    | <b>2,356,640</b>   | <b>-963,980</b>    | <b>1,392,660</b>      |
|                       | <b>Strategic Services</b>                       |                   |                     |                    |                    |                    |                       |
| 178,600               | Heads of Strategic Services                     | 178,770           | 1,700               | 0                  | 180,470            | 0                  | 180,470               |
| 1,829,580             | Business Support                                | 1,572,870         | 281,950             | -34,970            | 1,819,850          | 0                  | 1,819,850             |
| 1,129,210             | Community Care Finance                          | 1,266,790         | 82,150              | -26,870            | 1,322,070          | -220,000           | 1,102,070             |
| 401,550               | IT & Information Support                        | 351,570           | 69,730              | 0                  | 421,300            | 0                  | 421,300               |
| 1,612,070             | Commissioning & Quality                         | 2,373,270         | 150,170             | -230,050           | 2,293,390          | -680,760           | 1,612,630             |
| <b>5,151,010</b>      | <b>TOTAL</b>                                    | <b>5,743,270</b>  | <b>585,700</b>      | <b>-291,890</b>    | <b>6,037,080</b>   | <b>-900,760</b>    | <b>5,136,320</b>      |
|                       | <b>Demand Led Commissioned Services</b>         |                   |                     |                    |                    |                    |                       |
| 60,544,600            | Residential & Nursing Care                      | 0                 | 92,602,000          | 0                  | 92,602,000         | -37,095,150        | 55,506,850            |
| 1,631,680             | Shared Lives Residential                        | 0                 | 1,631,670           | 0                  | 1,631,670          | 0                  | 1,631,670             |
| 16,190,710            | Supported Living                                | 0                 | 18,073,820          | 0                  | 18,073,820         | 0                  | 18,073,820            |
| 17,654,340            | Home Care                                       | 0                 | 18,136,320          | 0                  | 18,136,320         | 0                  | 18,136,320            |
| 39,049,170            | Direct Cash Payments                            | 0                 | 39,774,060          | 0                  | 39,774,060         | -1,162,000         | 38,612,060            |
| 5,284,380             | Community Life Choices (CLC)                    | 0                 | 5,255,460           | 0                  | 5,255,460          | 0                  | 5,255,460             |
| 535,750               | Shared lives - CLC                              | 0                 | 535,750             | 0                  | 535,750            | 0                  | 535,750               |
| -21,306,410           | Community Income                                | 0                 | 0                   | 0                  | 0                  | -21,510,010        | -21,510,010           |
| <b>119,584,220</b>    | <b>TOTAL</b>                                    | <b>0</b>          | <b>176,009,080</b>  | <b>0</b>           | <b>176,009,080</b> | <b>-59,767,160</b> | <b>116,241,920</b>    |
| <b>-17,180,060</b>    | <b>Better Care Fund (Balance)</b>               | 313,050           | 6,110,400           | 0                  | 6,423,450          | -24,578,250        | -18,154,800           |
| 698,320               | <b>Department Senior Management</b>             | 760,400           | 221,650             | -167,560           | 814,490            | 0                  | 814,490               |
| <b>142,117,140</b>    | <b>TOTAL ASC</b>                                | <b>39,773,610</b> | <b>191,462,350</b>  | <b>-1,480,720</b>  | <b>229,755,240</b> | <b>-91,783,090</b> | <b>137,972,150</b>    |
|                       | <b>Communities and Wellbeing</b>                |                   |                     |                    |                    |                    |                       |
| 2,048,700             | Libraries                                       | 2,176,380         | 289,810             | -6,700             | 2,459,490          | -589,100           | 1,870,390             |
| 855,460               | Collections & Learning Hub                      | 1,119,330         | 349,500             | -9,000             | 1,459,830          | -601,000           | 858,830               |
| 831,750               | Museums & Heritage                              | 767,520           | 353,970             | -37,000            | 1,084,490          | -343,060           | 741,430               |
| 909,010               | Libraries Support Resources                     | 39,790            | 820,520             | 0                  | 860,310            | -7,700             | 852,610               |
| 469,660               | C&W Senior Management                           | 396,650           | 9,700               | -8,000             | 398,350            | -23,400            | 374,950               |
| 358,100               | Participation                                   | 330,010           | 81,750              | -5,000             | 406,760            | 0                  | 406,760               |
| <b>-12,280</b>        | Externally Funded Projects                      | 178,350           | 213,820             | 0                  | 392,170            | -392,170           | 0                     |
| 0                     | Adult Learning                                  | 4,268,530         | 887,150             | -330,950           | 4,824,730          | -4,824,730         | 0                     |
| <b>-89,420</b>        | C&W Efficiencies                                | 0                 | 6,000               | 0                  | 6,000              | 0                  | 6,000                 |
| <b>5,370,980</b>      | <b>TOTAL C&amp;W</b>                            | <b>9,276,560</b>  | <b>3,012,220</b>    | <b>-396,650</b>    | <b>11,892,130</b>  | <b>-6,781,160</b>  | <b>5,110,970</b>      |
| <b>147,488,120</b>    | <b>TOTAL ADULTS &amp; COMMUNITIES</b>           | <b>49,050,170</b> | <b>194,474,570</b>  | <b>-1,877,370</b>  | <b>241,647,370</b> | <b>-98,564,250</b> | <b>143,083,120</b>    |

**PUBLIC HEALTH DEPARTMENT****REVENUE BUDGET 2020/21**

| <b>Net Budget<br/>2019/20<br/>£</b> |  | <b>Employees<br/>£</b> | <b>Running<br/>Expenses<br/>£</b> | <b>Internal<br/>Income<br/>£</b> | <b>Gross<br/>Budget<br/>£</b> | <b>External<br/>Income<br/>£</b> | <b>Net Budget<br/>2020/21<br/>£</b> |
|-------------------------------------|--|------------------------|-----------------------------------|----------------------------------|-------------------------------|----------------------------------|-------------------------------------|
| -24,215,000                         | <b>Public Health Ring-Fenced Grant</b>   | 0                      | 0                                 | 0                                | 0                             | -24,705,300                      | -24,705,300                         |
|                                     | <b>Department</b>                        |                        |                                   |                                  |                               |                                  |                                     |
| 1,569,530                           | Public Health Leadership                 | 1,505,440              | 526,750                           | -158,590                         | 1,873,600                     | -250,530                         | 1,623,070                           |
| 723,650                             | Local Area Co-ordination                 | 794,060                | 45,800                            | 0                                | 839,860                       | 0                                | 839,860                             |
| 578,770                             | Quit Ready                               | 324,600                | 245,000                           | 0                                | 569,600                       | 0                                | 569,600                             |
| 141,550                             | First Contact Plus                       | 427,150                | 2,000                             | -7,500                           | 421,650                       | -159,300                         | 262,350                             |
| 268,700                             | Other Public Health Services             | 0                      | 197,210                           | 0                                | 197,210                       | 0                                | 197,210                             |
| 293,480                             | Programme Delivery                       | 303,690                | 391,750                           | 0                                | 695,440                       | 0                                | 695,440                             |
| 1,326,890                           | Public Health Advice                     | 0                      | 1,041,890                         | 0                                | 1,041,890                     | 0                                | 1,041,890                           |
| 240,760                             | Domestic Abuse                           | 0                      | 356,760                           | 0                                | 356,760                       | 0                                | 356,760                             |
| 170,000                             | Weight Management Service                | 284,750                | 78,700                            | 0                                | 363,450                       | 0                                | 363,450                             |
| 8,825,010                           | <b>0-19 Childrens Public Health</b>      | 0                      | 8,118,770                         | 0                                | 8,118,770                     | 0                                | 8,118,770                           |
|                                     | <b>Sexual Health</b>                     |                        |                                   |                                  |                               |                                  |                                     |
| 3,842,360                           | Sexual Health                            | 0                      | 4,095,220                         | 0                                | 4,095,220                     | -140,000                         | 3,955,220                           |
| 543,000                             | NHS Health Check programme               | 0                      | 504,300                           | 0                                | 504,300                       | 0                                | 504,300                             |
| 4,114,450                           | <b>Substance Misuse</b>                  | 0                      | 4,125,190                         | 0                                | 4,125,190                     | -111,860                         | 4,013,330                           |
|                                     | <b>Physical Activity and Obesity</b>     |                        |                                   |                                  |                               |                                  |                                     |
| 1,141,950                           | Physical Activity                        | 0                      | 1,110,950                         | 0                                | 1,110,950                     | 0                                | 1,110,950                           |
| 443,000                             | Obesity Programmes                       | 0                      | 200,000                           | 0                                | 200,000                       | 0                                | 200,000                             |
| 127,300                             | <b>Health Protection</b>                 | 0                      | 115,000                           | 0                                | 115,000                       | -1,500                           | 113,500                             |
| 85,000                              | <b>Tobacco Control</b>                   | 0                      | 75,000                            | 0                                | 75,000                        | 0                                | 75,000                              |
| 10                                  | <b>Leicester-Shire and Rutland Sport</b> | 1,055,680              | 1,442,420                         | -1,381,470                       | 1,116,630                     | -1,116,630                       | 0                                   |
| <b>220,410</b>                      | <b>TOTAL PUBLIC HEALTH</b>               | <b>4,695,370</b>       | <b>22,672,710</b>                 | <b>-1,547,560</b>                | <b>25,820,520</b>             | <b>-26,485,120</b>               | <b>-664,600</b>                     |

**ENVIRONMENT & TRANSPORT DEPARTMENT****REVENUE BUDGET 2020/21**

| Net Budget<br>2019/20<br>£                  |  | Employees<br>£    | Running<br>Expenses<br>£ | Internal<br>Income<br>£ | Gross<br>Budget<br>£ | External<br>Income<br>£ | Net Budget<br>2020/21<br>£ |
|---|--|-------------------|--------------------------|-------------------------|----------------------|-------------------------|----------------------------|
| <b>HIGHWAYS &amp; TRANSPORTATION</b>        |  |                   |                          |                         |                      |                         |                            |
| <b>Development &amp; Growth</b>             |  |                   |                          |                         |                      |                         |                            |
| 651,200                                     | Development & Growth management            | 722,000           | 27,200                   | 0                       | 749,200              | 0                       | 749,200                    |
|   | H & T Commissioning                        |                   |                          |                         |                      |                         |                            |
| 1,400,350                                   | Staffing & Admin                           | 4,049,820         | 843,580                  | -2,202,600              | 2,690,800            | -1,039,100              | 1,651,700                  |
| -331,500                                    | Road Safety                                | 435,100           | 703,400                  | -422,800                | 715,700              | -172,200                | 543,500                    |
| -100  | Speed Awareness                            | 187,800           | 1,704,500                | 404,000                 | 2,296,300            | -2,296,400              | -100                       |
| 284,000                                     | Sustainable Travel                         | 0                 | 285,000                  | 0                       | 285,000              | -1,000                  | 284,000                    |
| 9,900                                       | Midlands Highways Alliance                 | 229,900           | 164,700                  | -384,700                | 9,900                | 0                       | 9,900                      |
| 400,000                                     | HS2  | 381,700           | 30,300                   | 0                       | 412,000              | -12,000                 | 400,000                    |
|   | H & T Network management                   |                   |                          |                         |                      |                         |                            |
| 676,710                                     | Staffing & Admin                           | 3,695,030         | 610,070                  | -968,700                | 3,336,400            | -2,228,600              | 1,107,800                  |
| 1,278,200                                   | Traffic Controls                           | 0                 | 1,353,200                | 0                       | 1,353,200            | -75,000                 | 1,278,200                  |
| 0   | Civil Parking Enforcement                  | 0                 | 1,501,300                | 0                       | 1,501,300            | -1,501,300              | 0                          |
| <b>H &amp; T Operations</b>                 |  |                   |                          |                         |                      |                         |                            |
| 138,050                                     | H & T Operations management                | 342,600           | 246,200                  | -299,700                | 289,100              | 0                       | 289,100                    |
|   | Highways design and delivery               |                   |                          |                         |                      |                         |                            |
| 1,917,990                                   | Staffing, Admin. & Depot Overhead Costs    | 9,010,440         | 1,342,200                | -4,312,640              | 6,040,000            | -2,822,500              | 3,217,500                  |
| 3,867,000                                   | Environmental Maintenance                  | 1,514,000         | 3,105,000                | 0                       | 4,619,000            | -72,000                 | 4,547,000                  |
| 2,687,900                                   | Street Lighting Maintenance                | 0                 | 2,744,200                | 0                       | 2,744,200            | -56,300                 | 2,687,900                  |
| 1,733,000                                   | Reactive Maintenance (Structural & Safety) | 495,500           | 1,737,500                | 0                       | 2,233,000            | 0                       | 2,233,000                  |
| 1,629,100                                   | Winter Maintenance                         | 0                 | 1,629,100                | 0                       | 1,629,100            | 0                       | 1,629,100                  |
| -3,416,000                                  | Capital revenue Switch                     |                   | 2,295,000                | -1,797,000              | 498,000              |                         | 498,000                    |
|   | Transport Operations                       |                   |                          |                         |                      |                         |                            |
| 1,432,800                                   | Staffing & Admin                           | 2,868,900         | 823,400                  | -2,001,300              | 1,691,000            | -193,200                | 1,497,800                  |
| 10,914,980                                  | Special Education Needs                    | 0                 | 13,913,600               | 0                       | 13,913,600           | -146,700                | 13,766,900                 |
| 3,464,700                                   | Mainstream School Transport                | 0                 | 4,025,300                | 0                       | 4,025,300            | -560,600                | 3,464,700                  |
| 3,822,620                                   | Social Care Transport                      | 0                 | 4,270,700                | 0                       | 4,270,700            | -440,000                | 3,830,700                  |
| 185,000                                     | Fleet Transport                            | 4,036,700         | 1,610,100                | -5,350,000              | 296,800              | -111,800                | 185,000                    |
| 4,977,600                                   | Concessionary Travel & Joint Arrangements  | 0                 | 14,533,500               | 0                       | 14,533,500           | -9,555,900              | 4,977,600                  |
| 2,029,200                                   | Public Bus Services                        | 0                 | 3,602,800                | -337,400                | 3,265,400            | -1,176,200              | 2,089,200                  |
| 48,900                                      | Blue Badge                                 | 0                 | 243,900                  | 0                       | 243,900              | -195,000                | 48,900                     |
| <b>39,801,600</b>                           | <b>TOTAL</b>                               | <b>27,969,490</b> | <b>63,345,750</b>        | <b>-17,672,840</b>      | <b>73,642,400</b>    | <b>-22,655,800</b>      | <b>50,986,600</b>          |
| <b>ENVIRONMENT &amp; WASTE MANAGEMENT</b>   |  |                   |                          |                         |                      |                         |                            |
| 397,500                                     | E & W management branch management         | 395,000           | 2,500                    | 0                       | 397,500              | 0                       | 397,500                    |
|   | Environment and Waste commissioning        |                   |                          |                         |                      |                         |                            |
| 1,426,800                                   | Staffing & Admin                           | 1,287,800         | 410,200                  | -87,200                 | 1,610,800            | -14,000                 | 1,596,800                  |
| 334,000                                     | Initiatives                                | 0                 | 706,900                  | -183,600                | 523,300              | -139,300                | 384,000                    |
| 60,000                                      | Recycling & Reuse Credits                  | 0                 | 60,000                   | 0                       | 60,000               | 0                       | 60,000                     |
|   | Waste management delivery                  |                   |                          |                         |                      |                         |                            |
| 287,500                                     | Staffing & Admin                           | 403,600           | 3,900                    | 0                       | 407,500              | -20,000                 | 387,500                    |
| 7,536,000                                   | Landfill                                   | 0                 | 7,686,000                | 0                       | 7,686,000            | 0                       | 7,686,000                  |
| 9,569,000                                   | Treatment Contracts                        | 0                 | 9,320,000                | 0                       | 9,320,000            | 0                       | 9,320,000                  |
| 1,914,000                                   | Dry Recycling                              | 0                 | 2,632,000                | 0                       | 2,632,000            | -698,000                | 1,934,000                  |
| 1,650,000                                   | Composting Contracts                       | 0                 | 1,575,000                | 0                       | 1,575,000            | 0                       | 1,575,000                  |
| 3,299,400                                   | Recycling & Household Waste Sites          | 2,672,400         | 1,275,100                | -45,000                 | 3,902,500            | -599,100                | 3,303,400                  |
| 2,119,500                                   | Haulage & Waste Transfer                   | 111,000           | 1,998,500                | 0                       | 2,109,500            | 0                       | 2,109,500                  |
| 0   | WEEE                                       | 0                 | 0                        | 0                       | 0                    | -30,000                 | -30,000                    |
| -1,378,000                                  | Income                                     | 0                 | 32,000                   | 0                       | 32,000               | -1,460,000              | -1,428,000                 |
| <b>27,215,700</b>                           | <b>TOTAL</b>                               | <b>4,869,800</b>  | <b>25,702,100</b>        | <b>-315,800</b>         | <b>30,256,100</b>    | <b>-2,960,400</b>       | <b>27,295,700</b>          |
| <b>DEPARTMENTAL AND BUSINESS MANAGEMENT</b> |  |                   |                          |                         |                      |                         |                            |
| 1,666,000                                   | Management & Admin                         | 1,757,600         | 177,500                  | -18,100                 | 1,917,000            | -6,000                  | 1,911,000                  |
| 508,200                                     | Departmental Costs                         | 0                 | 490,700                  | -7,500                  | 483,200              | 0                       | 483,200                    |
| <b>2,174,200</b>                            | <b>TOTAL</b>                               | <b>1,757,600</b>  | <b>668,200</b>           | <b>-25,600</b>          | <b>2,400,200</b>     | <b>-6,000</b>           | <b>2,394,200</b>           |
| <b>69,191,500</b>                           | <b>TOTAL ENVIRONMENT &amp; TRANSPORT</b>   | <b>34,596,890</b> | <b>89,716,050</b>        | <b>-18,014,240</b>      | <b>106,298,700</b>   | <b>-25,622,200</b>      | <b>80,676,500</b>          |

**CHIEF EXECUTIVE'S DEPARTMENT****REVENUE BUDGET 2020/21**

| <b>Net Budget<br/>2019/20<br/>£</b> |   | <b>Employees<br/>£</b> | <b>Running<br/>Expenses<br/>£</b> | <b>Internal<br/>Income<br/>£</b> | <b>Gross<br/>Budget<br/>£</b> | <b>External<br/>Income<br/>£</b> | <b>Net Budget<br/>2020/21<br/>£</b> |
|-------------------------------------|---|------------------------|-----------------------------------|----------------------------------|-------------------------------|----------------------------------|-------------------------------------|
|                                     | <b>DEMOCRATIC SERVICES, ADMIN &amp; CIVIC AFFAIRS</b> |                        |                                   |                                  |                               |                                  |                                     |
| 1,413,980                           | Democratic Services and Administration                | 1,310,590              | 118,230                           | 0                                | 1,428,820                     | -69,830                          | 1,358,990                           |
| 114,000                             | Subscriptions   | 0                      | 114,000                           | 0                                | 114,000                       | 0                                | 114,000                             |
| 164,870                             | Civic Affairs   | 30,110                 | 140,760                           | 0                                | 170,870                       | -6,000                           | 164,870                             |
| <b>1,692,850</b>                    | <b>TOTAL</b>  | <b>1,340,700</b>       | <b>372,990</b>                    | <b>0</b>                         | <b>1,713,690</b>              | <b>-75,830</b>                   | <b>1,637,860</b>                    |
| 2,342,430                           | <b>LEGAL SERVICES</b>                                 | 3,351,400              | 161,500                           | -690,470                         | 2,822,430                     | -465,000                         | 2,357,430                           |
|                                     | <b>STRATEGY AND BUSINESS INTELLIGENCE</b>             |                        |                                   |                                  |                               |                                  |                                     |
| 1,233,730                           | Business Intelligence                                 | 1,995,710              | 118,270                           | -445,300                         | 1,668,680                     | -319,950                         | 1,348,730                           |
| 566,070                             | Economic Growth                                       | 554,520                | 247,000                           | -111,100                         | 690,420                       | -124,350                         | 566,070                             |
| 1,632,010                           | Policy and Communities                                | 685,080                | 1,508,590                         | -87,450                          | 2,106,220                     | -399,260                         | 1,706,960                           |
| 421,480                             | Management and Administration                         | 416,680                | 4,850                             | 0                                | 421,530                       | 0                                | 421,530                             |
| 0                                   | Growth Unit   | 566,380                | 156,260                           | -222,640                         | 500,000                       | 0                                | 500,000                             |
| <b>3,853,290</b>                    | <b>TOTAL</b>  | <b>4,218,370</b>       | <b>2,034,970</b>                  | <b>-866,490</b>                  | <b>5,386,850</b>              | <b>-843,560</b>                  | <b>4,543,290</b>                    |
| 283,120                             | <b>EMERGENCY MANGEMENT AND RESILLIENCE</b>            | 550,390                | 44,230                            | 0                                | 594,620                       | -311,530                         | 283,090                             |
|                                     | <b>REGULATORY SERVICES</b>                            |                        |                                   |                                  |                               |                                  |                                     |
| 1,486,490                           | Trading Standards                                     | 1,703,990              | 214,840                           | -130,000                         | 1,788,830                     | -230,200                         | 1,558,630                           |
| 992,770                             | Coroners  | 187,560                | 954,600                           | 0                                | 1,142,160                     | -51,500                          | 1,090,660                           |
| -160,270                            | Registrars  | 980,020                | 84,710                            | 0                                | 1,064,730                     | -1,200,000                       | -135,270                            |
| <b>2,318,990</b>                    | <b>TOTAL</b>  | <b>2,871,570</b>       | <b>1,254,150</b>                  | <b>-130,000</b>                  | <b>3,995,720</b>              | <b>-1,481,700</b>                | <b>2,514,020</b>                    |
| 448,880                             | <b>PLANNING SERVICES</b>                              | 939,250                | 171,160                           | -18,300                          | 1,092,110                     | -653,230                         | 438,880                             |
| 30,880                              | <b>DEPARTMENTAL ITEMS</b>                             | 37,290                 | 800,850                           | -807,260                         | 30,880                        | 0                                | 30,880                              |
| <b>10,970,440</b>                   | <b>TOTAL CHIEF EXECUTIVES</b>                         | <b>13,308,970</b>      | <b>4,839,850</b>                  | <b>-2,512,520</b>                | <b>15,636,300</b>             | <b>-3,830,850</b>                | <b>11,805,450</b>                   |

## CORPORATE RESOURCES DEPARTMENT

## REVENUE BUDGET 2020/21

| Net Budget<br>2019/20<br>£                                     |   | Employees<br>£    | Running<br>Expenses<br>£ | Internal<br>Income<br>£ | Gross<br>Budget<br>£ | External<br>Income<br>£ | Net Budget<br>2020/21<br>£ |
|--|---|-------------------|--------------------------|-------------------------|----------------------|-------------------------|----------------------------|
| <b>Strategic Finance, Assurance, Property &amp; EMSS</b>       |   |                   |                          |                         |                      |                         |                            |
| 2,856,750  | Strategic Property                              | 1,871,990         | 1,879,320                | -547,730                | 3,203,580            | -285,950                | 2,917,630                  |
| 2,461,210  | Strategic Finance                               | 2,971,090         | 152,640                  | -498,590                | 2,625,140            | -161,410                | 2,463,730                  |
| 1,177,210  | Care Finance                                    | 919,290           | 303,650                  | 0                       | 1,222,940            | -33,270                 | 1,189,670                  |
| 391,900  | Internal Audit                                  | 873,560           | 15,650                   | -39,000                 | 850,210              | -460,500                | 389,710                    |
| 1,834,570  | Insurance                                       | 269,500           | 4,303,090                | -995,420                | 3,577,170            | -2,064,990              | 1,512,180                  |
| 118,000  | Corporate Projects                              | 0                 | 23,100                   | -51,000                 | -27,900              | 0                       | -27,900                    |
| -708,860   | CAIF Industrial Properties                      | 0                 | 1,377,100                | 0                       | 1,377,100            | -2,086,000              | -708,900                   |
| 10   | Corporate Asset Investment Fund                 | 299,890           | 772,960                  | -1,130,650              | -57,800              | -2,342,230              | -2,400,030                 |
| -485,750   | CAIF County Farms                               | 0                 | 727,750                  | 0                       | 727,750              | -1,223,500              | -495,750                   |
| 0  | Pensions  | 1,297,870         | 4,300                    | -1,302,200              | -30                  | 0                       | -30                        |
| 1,404,380  | EMSS  | 4,472,740         | 2,150,410                | -1,415,770              | 5,207,380            | -3,803,010              | 1,404,370                  |
| <b>9,049,420</b>   | <b>Total Director of Finance</b>                | <b>12,975,930</b> | <b>11,709,970</b>        | <b>-5,980,360</b>       | <b>18,705,540</b>    | <b>-12,460,860</b>      | <b>6,244,680</b>           |
| <b>People, Information &amp; Technology and Transformation</b> |   |                   |                          |                         |                      |                         |                            |
| 1,272,070  | Human Resources                                 | 1,418,400         | 55,620                   | -173,050                | 1,300,970            | -30,000                 | 1,270,970                  |
| 420,260  | Health & Safety                                 | 482,410           | 51,300                   | -109,710                | 424,000              | 0                       | 424,000                    |
| 199,640  | Trade Union                                     | 192,450           | 0                        | 0                       | 192,450              | 0                       | 192,450                    |
| 1,365,760  | Learning & Development                          | 805,020           | 872,090                  | -139,190                | 1,537,920            | -175,000                | 1,362,920                  |
| 1,024,240  | Commissioning Support Unit                      | 1,178,800         | 33,950                   | -130,000                | 1,082,750            | -25,000                 | 1,057,750                  |
| 10,226,500   | Information & Technology                        | 6,927,380         | 4,233,380                | -934,450                | 10,226,310           | -6,000                  | 10,220,310                 |
| 1,330,820  | Transformation Unit                             | 4,154,150         | 1,123,480                | -3,823,710              | 1,453,920            | -151,930                | 1,301,990                  |
| <b>15,839,290</b>  | <b>Total Corporate Services</b>                 | <b>15,158,610</b> | <b>6,369,820</b>         | <b>-5,310,110</b>       | <b>16,218,320</b>    | <b>-387,930</b>         | <b>15,830,390</b>          |
| <b>Customer &amp; Property Services (excl trading)</b>         |   |                   |                          |                         |                      |                         |                            |
| 1,991,340  | Customer Service Centre                         | 2,625,840         | -95,730                  | -214,500                | 2,315,610            | -26,850                 | 2,288,760                  |
| 1,480,460  | Business Support                                | 897,770           | 183,150                  | -129,660                | 951,260              | -13,600                 | 937,660                    |
| 0  | CR Management                                   | 606,600           | 13,550                   | -33,000                 | 587,150              | 0                       | 587,150                    |
| 955,870  | Marketing and Communications                    | 1,163,640         | 234,370                  | -409,270                | 988,740              | -9,300                  | 979,440                    |
| 1,129,970  | County Hall                                     | 268,190           | 1,539,010                | -38,000                 | 1,769,200            | -631,820                | 1,137,380                  |
| 739,300  | C&F, A&C, R&HW and Other Sites                  | 3,550             | 795,370                  | 0                       | 798,920              | -32,000                 | 766,920                    |
| 1,062,290  | Library & Community Premise Costs               | 0                 | 1,098,340                | 0                       | 1,098,340            | 0                       | 1,098,340                  |
| 155,000  | Vacant properties and unattached land           | 0                 | 275,320                  | 0                       | 275,320              | -122,000                | 153,320                    |
| 808,620  | Facilities Mgmt Premises Support                | 949,980           | 100,630                  | -156,000                | 894,610              | 0                       | 894,610                    |
| 435,850  | Property Services Business Support              | 423,560           | 13,010                   | 0                       | 436,570              | 0                       | 436,570                    |
| 132,790  | Postal Services                                 | 102,310           | 53,710                   | -28,770                 | 127,250              | 0                       | 127,250                    |
| 65,260   | Traveller Services                              | 224,670           | 56,920                   | -15,000                 | 266,590              | -198,360                | 68,230                     |
| 579,730  | Supported Employment                            | 560,610           | 20,000                   | 0                       | 580,610              | 0                       | 580,610                    |
| 2,300,000  | Major Condition Improvement Works               | 0                 | 3,750,000                | -1,450,000              | 2,300,000            | 0                       | 2,300,000                  |
| <b>11,836,480</b>  | <b>Total Customer &amp; Property Services</b>   | <b>7,826,720</b>  | <b>8,037,650</b>         | <b>-2,474,200</b>       | <b>13,390,170</b>    | <b>-1,033,930</b>       | <b>12,356,240</b>          |
| -943,090   | LTS Catering & School Food                      | 10,770,680        | 7,523,350                | -7,036,800              | 11,257,230           | -12,166,680             | -909,450                   |
| -786,390   | LTS Professional Services                       | 1,948,790         | 415,960                  | -175,370                | 2,189,380            | -2,954,390              | -765,010                   |
| 381,720  | LTS Property                                    | 2,850,920         | 2,255,120                | -3,578,800              | 1,527,240            | -1,321,050              | 206,190                    |
| -248,020   | LTS Beaumanor                                   | 1,178,260         | 582,530                  | -170,000                | 1,590,790            | -1,790,790              | -200,000                   |
| 30   | LTS Music Service                               | 1,274,180         | 727,820                  | 0                       | 2,002,000            | -2,002,000              | 0                          |
| -294,920   | LTS Infrastructure                              | 212,230           | 66,860                   | -50,000                 | 229,090              | -186,640                | 42,450                     |
| <b>-1,890,670</b>  | <b>Total Commercial Services</b>                | <b>18,235,060</b> | <b>11,571,640</b>        | <b>-11,010,970</b>      | <b>18,795,730</b>    | <b>-20,421,550</b>      | <b>-1,625,820</b>          |
| <b>9,945,810</b>   | <b>Total Customer &amp; Commercial Services</b> | <b>26,061,780</b> | <b>19,609,290</b>        | <b>-13,485,170</b>      | <b>32,185,900</b>    | <b>-21,455,480</b>      | <b>10,730,420</b>          |
| <b>34,834,520</b>  | <b>TOTAL CORPORATE RESOURCES</b>                | <b>54,196,320</b> | <b>37,689,080</b>        | <b>-24,775,640</b>      | <b>67,109,760</b>    | <b>-34,304,270</b>      | <b>32,805,490</b>          |

**CORPORATE & CENTRAL ITEMS****REVENUE BUDGET 2020/21**

| Net Budget<br>2019/20<br>£                      |   | Employees<br>£   | Running<br>Expenses<br>£ | Internal<br>Income<br>£ | Gross Budget<br>£ | External<br>Income<br>£ | Net Budget<br>2020/21<br>£ |
|---|---|------------------|--------------------------|-------------------------|-------------------|-------------------------|----------------------------|
| <b>CORPORATE</b>                                |   |                  |                          |                         |                   |                         |                            |
| -2,285,000                                      | <b>DSG (Central Dept recharges)</b>   | 0                | 0                        | 0                       | 0                 | -2,285,000              | -2,285,000                 |
| <b>CORPORATE SAVINGS</b>                        |   |                  |                          |                         |                   |                         |                            |
| -250,000  | Review of key supplier contracts  | 0                | -250,000                 | 0                       | -250,000          | 0                       | -250,000                   |
| -50,000   | ICT implementation of digital initiatives   | 0                | -100,000                 | 0                       | -100,000          | 0                       | -100,000                   |
| -300,000  |   | 0                | -350,000                 | 0                       | -350,000          | 0                       | -350,000                   |
| 0   | <b>MTFS RISKS CONTINGENCY</b>   | 0                | 4,000,000                | 0                       | 4,000,000         | 0                       | 4,000,000                  |
| <b>CONTINGENCY FOR INFLATION/ LIVING WAGE *</b> |   |                  |                          |                         |                   |                         |                            |
| -2,500,000                                      |   | 5,500,000        | 10,800,000               | 0                       | 16,300,000        | 0                       | 16,300,000                 |
| <b>-5,085,000</b>                               | <b>TOTAL CORPORATE BUDGETS</b>  | <b>5,500,000</b> | <b>14,450,000</b>        | <b>0</b>                | <b>19,950,000</b> | <b>-2,285,000</b>       | <b>17,665,000</b>          |
| <b>CENTRAL ITEMS</b>                            |   |                  |                          |                         |                   |                         |                            |
| 22,600,000                                      | <b>FINANCING OF CAPITAL</b>   | 0                | 22,299,000               | -54,000                 | 22,245,000        | -3,045,000              | 19,200,000                 |
| 31,360,000                                      | <b>REVENUE FUNDING OF CAPITAL</b>   | 0                | 23,900,000               | 0                       | 23,900,000        | 0                       | 23,900,000                 |
| 6,600,000                                       | <b>REVENUE FUNDING OF CAPITAL - use of Business Rates Pilot additional income</b> | 0                | 0                        | 0                       | 0                 | 0                       | 0                          |
| <b>CENTRAL EXPENDITURE</b>                      |   |                  |                          |                         |                   |                         |                            |
| 1,750,000                                       | Pensions (pre LGR /LGR)   | 0                | 1,700,000                | 0                       | 1,700,000         | 0                       | 1,700,000                  |
| 1,192,000                                       | Members Expenses & Support etc  | 87,700           | 1,104,300                | 0                       | 1,192,000         | 0                       | 1,192,000                  |
| 296,000   | Flood Defence Levies  | 0                | 296,000                  | 0                       | 296,000           | 0                       | 296,000                    |
| 200,000   | Elections   | 0                | 200,000                  | 0                       | 200,000           | 0                       | 200,000                    |
| -627,000  | Financial Arrangements  | 0                | 225,000                  | -228,000                | -3,000            | -665,000                | -668,000                   |
| 2,811,000                                       |   | 87,700           | 3,525,300                | -228,000                | 3,385,000         | -665,000                | 2,720,000                  |
| <b>CENTRAL GRANTS AND OTHER INCOME</b>          |   |                  |                          |                         |                   |                         |                            |
| -2,800,000                                      | Bank & Other Interest   | 0                | 0                        | 0                       | 0                 | -2,800,000              | -2,800,000                 |
| -3,746,000                                      | New Homes Bonus Grant   | 0                | 0                        | 0                       | 0                 | -3,747,000              | -3,747,000                 |
| -2,414,000                                      | Adult Social Care - Winter Pressures Grant (2020/21 net of £1m used for A&C exp.) | 0                | 0                        | 0                       | 0                 | -1,413,000              | -1,413,000                 |
| -4,124,000                                      | Adult and Children's Social Care Support Grant                                    | 0                | 0                        | 0                       | 0                 | -4,124,000              | -4,124,000                 |
| -11,353,000                                     | Improved Better Care Fund   | 0                | 0                        | 0                       | 0                 | -11,353,000             | -11,353,000                |
| 0   | Spring Budget - additional IBCF (2019/20 £3.4m & 2020/21 £2.5m used for A&C exp.) | 0                | 0                        | 0                       | 0                 | -904,000                | -904,000                   |
| 0   | Social Care Grant - new 2020/21   | 0                | 0                        | 0                       | 0                 | -8,900,000              | -8,900,000                 |
| -24,437,000                                     |   | 0                | 0                        | 0                       | 0                 | -33,241,000             | -33,241,000                |
| <b>38,934,000</b>                               | <b>TOTAL CENTRAL ITEMS</b>  | <b>87,700</b>    | <b>49,724,300</b>        | <b>-282,000</b>         | <b>49,530,000</b> | <b>-36,951,000</b>      | <b>12,579,000</b>          |

\* 2019/20 contingency overdrawn, following transfers to Departmental budgets

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